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Congress of the United States

House of Representatives

COMMITTEE ON OVERSIGHT AND GOVERNMENT REFORM

2157 RAYBURN HOUSE OFFICE BUILDING

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MAJORITY (202) 225-5051
FACSIMILE (202) 225-4784
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www.oversight.house.gov

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December 16, 2009

Mr. Hamed Wardak
Chairman and CEO
NCL Holdings, LLC
1356 Beverly Road
McLean, VA 22101

Dear Mr. Wardak:

The Subcommittee on National Security and Foreign Affairs of the House Committee on Oversight and Government Reform is conducting an investigation into the Afghan Host Nation Trucking ("HNT") contract and recent allegations that private security providers for HNT convoys pay protection money to local warlords and the Taliban in Afghanistan.

The Committee on Oversight and Government Reform is the principal oversight committee in the House of Representatives and has broad oversight jurisdiction, as set forth in House Rule X, to investigate "any matter" within its legislative jurisdiction as well as the jurisdictions of any other standing House Committees (House Rule X, clause 4(c)(2)). Pursuant to Committee Rule 8(a)(5), the Subcommittee on National Security and Foreign Affairs has jurisdiction encompassing oversight of national security, homeland security, and foreign affairs.

In order to assist the Subcommittee with its investigation, I respectfully request that NCL Holdings, LLC, including all of its subsidiaries and subunits (collectively, the "Company") provide the Subcommittee with the following documents and information:

1. A Company organizational chart and information sufficient to identify all Company employees that work directly or indirectly on the HNT contract, including title and location.
2. A copy of the Company's Security Plan submitted to the Department of Defense pursuant to Sections 4.9.8 and 8.6 of the HNT Statement of Work.

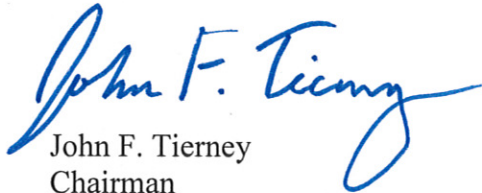
3. A copy of all Incident Reports, Asset Damage Reports, Personal Injury Reports, and/or Daily Event Situation Reports submitted to the Department of Defense pursuant to Section 6.0 of the HNT Statement of Work.
4. Information sufficient to identify all of the Company's HNT subcontractors and copies of all related contracts.
5. All documents related to HNT security, including, but not limited to: security costs, security reports, email correspondence, and incident reports.
6. All documents related to the Company's or its subcontractors' use of licensed or unlicensed private security providers for HNT convoys, including, but not limited to: subcontracts, pricing schedules, invoices, security reports, and incident reports.
7. All communications between the Company and licensed or unlicensed private security providers for HNT convoys, and communications between the Company and its subcontractors relating to the use of private security providers for HNT convoys, including, but not limited to: email correspondence, meeting notes, and dispatch messages.
8. Information sufficient to show the Company's total security costs for performance of the HNT contract, including all costs associated with the employment of licensed or unlicensed private security providers.
9. All documents related to communications with Department of Defense personnel related to HNT security, including, but not limited to, correspondence, emails, and meeting notes.

I appreciate your cooperation in this important matter. The Subcommittee requests that all documents and responses be provided on or before Friday, January 15, 2010. Please refer to the attached information sheet for definitions of certain terms and for instructions on document production.

Mr. Hamed Wardak
December 16, 2009
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Please contact Scott Lindsay or Andy Wright on the Subcommittee staff at (202) 225-2548 with any questions.

Sincerely,

A handwritten signature in blue ink, reading "John F. Tierney". The signature is fluid and cursive, with the first name "John" and last name "Tierney" clearly legible.

John F. Tierney
Chairman
Subcommittee on National Security
and Foreign Affairs

cc: Rep. Edolphus Towns
Chairman
Committee on Oversight
and Government Reform

Rep. Darrel Issa
Ranking Member
Committee on Oversight
and Government Reform

Rep. Jeff Flake
Ranking Member
Subcommittee on National Security
and Foreign Affairs